



MINUTES
Board of Directors Meeting
Ed Austin Board Room / JAA
January 25, 2010

Chairman Deborah Pass-Durham called the January 25, 2010 Board of Directors meeting to order at 8:35 a.m. The following were in attendance:

- Mrs. Deborah Pass-Durham, Chairman
- Mr. Cyrus Jollivette, Vice Chairman
- Dr. Chester Aikens, Secretary
- Mr. Ernie Isaac, Treasurer
- Mr. Jack Demetree, Member
- Mrs. Mary Burnett, Member
- Mr. Steve Grossman, CEO
- Mr. Richard Rossi, CFO
- Mrs. Ernestine Moody-Robinson, Deputy Executive Director/COO
- Mrs. Debra Braga, Office of the General Counsel
- Mrs. Melissa Marcha'-Lee, Sr. Executive Assistant/Recording Secretary

A listing of all attendees is on file in the office of Recording Secretary.

Chairman's Appointment of 2009-10 Finance and Audit Committee

Chairman Pass-Durham announced the appointment of the 2009-10 Finance and Audit Committee, as follows:

- Mr. Ernie Isaac, Chairman
- Mr. Jack Demetree, Member
- Mr. Ronald Weaver, Member

Temporary Recess of Board Meeting

Board Chairman Pass-Durham then called for a motion to temporarily recess the board meeting and upon motion made by Mr. Isaac and seconded by Mr. Demetree, the meeting was recessed at 8:38a.

The viva voce vote was as follows:

Burnett	Aye	Pass-Durham	Aye	Isaac	Aye
Aikens	Aye	Demetree	Aye	Jollivette	Aye

Meeting of Finance and Audit Committee

Mr. Ernie Isaac, Chairman of the Finance and Audit Committee, called his committee to order at 8:39am. The following committee members were in attendance: Mr. Ernie Isaac and Mr. Jack Demetree.

Mr. Isaac then called on Richard Rossi, CFO, who reported that the independent audit firm of Ernst & Young had recently completed their annual audit, and he called upon Mr. Michael Patillo, Partner with Ernst & Young.

Mr. Patillo guided the board through the annual audit report and answered all questions, and he noted that there was no material non-compliance. Mr. Patillo thanked the finance team, lead by Mr. Rossi and Diane Pinkerman, Controller, for the team's cooperation during the audit, and recognized Mr. Zach Salata, Ernst & Young Audit Manager assigned to JAA.

Mr. Isaac thanked Mr. Rossi and Mr. Patillo, and adjourned the committee meeting at 8:50am.

Reconvening of Board Meeting

Board Chairman Pass-Durham called for a motion to reconvene the board meeting and upon motion made by Mr. Jolivette and seconded by Dr. Aikens, the board meeting was reconvened at 8:51am.

The viva voce vote was as follows:

Burnett	Aye	Pass-Durham	Aye	Isaac	Aye
Aikens	Aye	Demetree	Aye	Jollivette	Aye

CEO Report

Executive Director/CEO

Steve Grossman

- (1) Spaceport
- (2) Standard & Poors Bond Rating
- (3) Dept. of Public Works Fees
- (4) Boeing Ribbon Cutting
- (5) Alenia Visit

Mr. Grossman advised that the presentation of the new artwork piece is being postponed until March so that the artists themselves can make the presentation. Mr. Grossman reported that we had recently been awarded a commercial spaceport license, being only one of eight facilities – he commended Mr. Todd Lindner for seeing the project through during the four-year process. Mr. Grossman advised that we had recently received a bond rating of A- and “Stable” from Standard and Poors, and they commented on our sound and stable business practices in the airline market. Mr. Grossman reported that an investigation by Debra Braga, General Counsel, into who must pay the Dept. of Public Works fees had

recently been completed and we will no longer be charged fees – Mr. Grossman thanked Ms. Braga for her diligence in the changing of our fee status. Mr. Grossman advised the board that he attended the recent ribbon cutting for Boeing’s expansion at Cecil Field, they are bringing 60 jobs from the plant in Mesa. Lastly, Mr. Grossman commented that his recent trip to DC to meet with the Alenia Corporation went well – Michael Stewart, Bob Simpson and Councilman Daniel Davis also attended the meeting during which Alenia reconfirmed their desire to relocate the C27J factory to Cecil once government funding is reinstated.

Old Business

There was no old business to be addressed by the Board.

New Business

Finance and Audit Committee Report

Committee Chairman Isaac reported that the committee had met and received a report from Ernst & Young. Board Chairman Pass-Durham called for a motion to accept the committee’s report, motion made by Mr. Jolivet and seconded by Dr. Aikens

The viva voce vote was as follows:

Burnett	Aye	Pass-Durham	Aye	Isaac	Aye
Aikens	Aye	Demetree	Aye	Jolivet	Aye

The report was unanimously accepted by the board.

Submissions

BD2010-01-1

Todd Lindner

Establish a Drainage Assessment Project at Cecil Field and Execute Transfer to Fund Project

Upon motion by Mr. Demetree and seconded by Dr. Aikens, the Board approved to Establish a Drainage Assessment Project at Cecil Field and to Execute a Transfer to Fund the Project.

The viva voce vote was as follows:

Jolivet	Aye	Pass-Durham	Aye	Isaac	Aye
Aikens	Aye	Demetree	Aye	Burnett	Aye

This item was unanimously approved by the Board.

BD2010-01-2

Steve Grossman

Resolution Authorizing the Executive Director to Approve Budget Transfer Regarding Capitalized Interest

Upon motion by Mr. Demetree and seconded by Mrs. Burnett, the Board approved the Resolution Authorizing the Executive Director to Approve Budget Transfer Regarding Capitalized Interest.

The viva voce vote was as follows:

Jollivette	Aye	Pass-Durham	Aye	Isaac	Aye
Aikens	Aye	Demetree	Aye	Burnett	Aye

This item was unanimously approved by the Board.

BD2010-01-3

Bob Simpson

Declaration of Restrictive Covenant and Grant of Access Rights – Cecil Field

Upon motion by Mr. Jolivette and seconded by Mr. Demetree, the Board approved the Declaration of Restrictive Covenant and Grant of Access Rights – Cecil Field.

The viva voce vote was as follows:

Jollivette	Aye	Pass-Durham	Aye	Isaac	Aye
Aikens	Aye	Demetree	Aye	Burnett	Aye

This item was unanimously approved by the Board.

Approval of Minutes

Upon motion by Mr. Jolivette, seconded by Mrs. Burnett, the Board approved the minutes of the December 14, 2009 Board of Directors meeting.

The viva voce vote was as follows:

Jollivette	Aye	Pass-Durham	Aye	Isaac	Aye
Aikens	Aye	Demetree	Aye	Burnett	Aye

The minutes were unanimously approved by the Board.

Updates/Other Reports

Financial Update

Richard Rossi

Mr. Richard Rossi, CFO, provided an overview of the Unaudited Financial Report for three months ending December 31, 2009.

Operations Update

Ernestine Moody-Robinson

Mrs. Moody-Robinson reported that the ACI fourth quarter customer service survey results had been received and we ranked #2! She attributed it to everyone that is involved in customer service being aware and providing the best experience for our travelers.

Board Communications

The next regularly scheduled Board of Directors meeting will be held on Monday, February 22, 2010 @ 8:30 a.m. at the JAA Administrative Building, 3rd Floor, Ed Austin Board Room

Special Recognition

At this point in the meeting, Chairman Pass-Durham announced that Mrs. Mary Burnett was retiring from the Board of Directors after serving two full terms, and presented her with a plaque and flowers. After acknowledging the standing ovation given her, Mrs. Burnett thanked everyone for their support over the years and stated she was proud to have served on the Board.

Adjournment

There being no further business to come before the Board, Chairman Deborah Pass-Durham adjourned the Board of Directors meeting at 9:20 am.



MINUTES

Board of Directors Meeting
Admin. Bldg./Ed Austin Board Room
February 22, 2010

Chairman Deborah Pass-Durham called the February 22, 2010 Board of Directors meeting to order at 8:35am, she then welcomed new board member Mr. A. L. Kelly. The following were in attendance:

Mrs. Deborah Pass-Durham, Chairman
Mr. Cyrus Jollivette, Vice Chairman
Chester Aikens DDS, Secretary
Mr. Ernie Isaac, Treasurer
Mr. Jack Demetree, Member
Mr. Ronald Weaver, Member
Mr. A. L. Kelly, Member
Mr. Steven Grossman, Executive Director/CEO
Mrs. Ernestine Moody-Robinson, Deputy Executive Director/COO
Mr. Richard Rossi, CFO
Councilman Bill Bishop, City Council Liaison
Mrs. Debra Braga, Office of the General Counsel
Mrs. Melissa Marcha'-Lee, Sr. Executive Assistant/Recording Secretary
A listing of all attendees is on file in the office of Recording Secretary.

Mrs. Pass-Durham called for public comment – hearing none she then called upon Mr. Isaac to report on the recent Security Committee meeting.

Report from the Security Committee

Mr. Ernie Isaac, Chairman of the Security Committee, advised that the committee had met on February 18, 2010 for the purpose of reviewing the proposed security and safety submission to be presented at this meeting. He then called up Mr. Grossman to discuss the proposed submission, and he presented a report recapping the committee meeting which detailed the entire submission process and the proposed alternative contained therein (a copy of his recap report is attached hereto and made a part hereof). Mr. Grossman then presented Submission #3, Approval of Security and Safety Approach at Jacksonville International Airport. Discussion ensued, with Mr. Grossman answering questions from various board members, and he assured the board that on-going evaluation of the proposed in-house alternative will be conducted and status provided to the board. Also as contained in the referenced recap report, Mr. Grossman proposed that the security committee be kept in place and that it meet at least quarterly. Mr. Isaac thanked Mr. Grossman for all the work that went into the preparation of the proposed submission. Board Chairman Pass-Durham called for a motion to accept both the committee's report and the board submission, motion made by Mr. Jollivette and seconded by Dr. Aikens.

The viva voce vote was as follows:

Weaver	Aye	Pass-Durham	Aye	Isaac	Aye	Kelly	Aye
Aikens	Aye	Demetree	Aye	Jollivette	Aye		

The report and submission were unanimously accepted by the board.

CEO Report

Executive Director/CEO

Steve Grossman

(1) Parking Programs Report

Mr. Grossman advised that the single item on his report this month is an update on the parking programs and called upon Mrs. Nancy Coppen, Parking Administrator, to present her report. Mrs. Coppen detailed the proposed programs, highlighting the components of each, and presented an update on other parking improvements. Mr. Grossman and Mrs. Coppen responded to questions from the board members, after which Mr. Grossman thanked Mrs. Coppen for her report. In conclusion, Mr. Grossman advised the board that the artwork recently selected for the terminal connector bridge project will be presented at the March board meeting.

Old Business

Mr. Weaver asked for an update on the FSCJ paint hangar and coating facility and Mr. Grossman reported that all is progressing on schedule.

New Business **Submissions**

BD2010-02-1

Richard Rossi

Approval of Building and Land Lease Between the Jacksonville Aviation Authority and Logistic Services International, Inc. (LSI)

Upon motion by Mr. Demetree and seconded by Mr. Isaac, the Board granted Approval of Building and Land Lease Between the Jacksonville Aviation Authority and Logistic Services International, Inc. (LSI).

The viva voce vote was as follows:

Weaver	Aye	Pass-Durham	Aye	Isaac	Aye	Kelly	Aye
Aikens	Aye	Demetree	Aye	Jollivette	Aye		

The submission was unanimously accepted by the board.

BD2010-02-2

Chip Seymour

Approval of Conservation Easement with SJRWMD for Parking Lot #2 at JIA

Upon motion by Mr. Weaver and seconded by Mr. Demetree, the Board granted Approval of Conservation Easement with SJRWMD for Parking Lot #2 at JIA.

The viva voce vote was as follows:

Weaver	Aye	Pass-Durham	Aye	Isaac	Aye	Kelly	Aye
Aikens	Aye	Demetree	Aye	Jollivette	Aye		

The submission was unanimously accepted by the board.

BD2010-02-3

Steve Grossman

Approval of Security and Safety Approach at Jacksonville International Airport

This submission was presented and voted upon previously in the meeting.

Approval of Minutes

Upon motion by Mr. Weaver, seconded by Dr. Aikens, the board approved the minutes of the January 25, 2010 Board of Directors meeting and the Audit and Finance Committee minutes contained therein.

The viva voce vote was as follows:

Weaver	Aye	Pass-Durham	Aye	Isaac	Aye	Kelly	Aye
Aikens	Aye	Demetree	Aye	Jollivette	Aye		

The minutes were unanimously approved by the Board.

Updates/Other Reports

Financial Update

Richard Rossi

Mr. Richard Rossi, CFO, provided an overview of the Unaudited Financial Report for four months ending January 31, 2010.

Board Communications

The next regularly scheduled Board of Directors meeting will be held on Monday, March 22, 2010 @ 8:30 a.m. at the JAA Administrative Building, 3rd Floor, Ed Austin Board Room.

Mrs. Moody-Robinson advised the board of recent promotions in the operations area: Mr. Tony Cugno, Aviation Director; Mr. Chris Styles, Operations Manager; and Mr. David Jones, Facilities Director, and that she expects a smooth transition from the former Aviation Director to Mr. Cugno.

Adjournment

There being no further business to come before the Board, Chairman Deborah Pass-Durham adjourned the Board of Directors meeting at 9:10 am.

Approved March 22, 2010



MINUTES
Board of Directors Meeting
Admin. Bldg./Ed Austin Board Room
March 22, 2010

Chairman Deborah Pass-Durham called the March 22, 2010 Board of Directors meeting to order at 8:35am. The following were in attendance:

Mrs. Deborah Pass-Durham, Chairman
Mr. Cyrus Jollivette, Vice Chairman
Chester Aikens DDS, Secretary
Mr. Ernie Isaac, Treasurer
Mr. Jack Demetree, Member
Mr. Ronald Weaver, Member
Mr. A. L. Kelly, Member
Mr. Steven Grossman, Executive Director/CEO
Mrs. Ernestine Moody-Robinson, Deputy Executive Director/COO
Mr. Richard Rossi, CFO
Councilman Bill Bishop, City Council Liaison
Mrs. Debra Braga, Office of the General Counsel
Mrs. Melissa Marcha'-Lee, Sr. Executive Assistant/Recording Secretary
A listing of all attendees is on file in the office of Recording Secretary.

Special Recognition

On behalf of the Board of Directors, Chairman Pass-Durham presented to Past Chairman Ronald Weaver a special plaque in recognition of his hard work and dedication to the Authority during his recent term as Chairman. Mr. Weaver thanked the board and stated it was his honor to serve as Chairman.

CEO Report

Chairman Pass-Durham then called on Mr. Steve Grossman for his CEO report.

Executive Director/CEO

Steve Grossman

- (1) Presentation of artwork for new connector bridge
- (2) Recent DC trip/legislative visits

Mr. Grossman introduced Mr. Marteen vandeGutche, Chairman of the JIA Arts Commission, who gave a brief overview of the commission and the new connector bridge artwork selection process, thanking the board for their commitment to the art program. He stated that 97 extremely talented craftspeople participated in the call to artists, then introduced the chosen artists George Peters and Melanie Walker. Mr. Peters and Ms. Walker presented the table-top version of their piece "Sky Bridges" that was on display at the meeting, advising that the arc-shape design was used to represent the arches created by flight lines and the bridges design was used to represent the seven bridges that are located in Jacksonville. They further detailed the materials to be used and the scope of the project, which should be completed and installed by spring of 2011. The artists answered questions from the board members, then thanked them for the wonderful opportunity.

Mr. Grossman detailed a recent trip he and Michael Stewart, External Affairs Director, had taken to Washington DC, advising that our suggested language to increase the number from one to three airports will be included in the FAA Reauthorization bill. He stated that the Senate offices were most helpful in this regard.

Mr. Grossman advised that this concluded his report.

Old Business

There was no discussion of any old business.

New Business **Submissions**

BD2010-3-1

Barbara Halverstadt

Approval and Adoption of Airline Incentive Program for Domestic and International Flights for the Jacksonville Aviation Authority

Upon motion by Mr. Isaac and seconded by Mr. Kelly, the board granted the Approval and Adoption of an Airline Incentive Program for Domestic and International Flights for the Jacksonville Aviation Authority.

The viva voce vote was as follows:

Weaver	Aye	Pass-Durham	Aye	Isaac	Aye	Kelly	Aye
Aikens	Aye	Demetree	Aye	Jollivette	Aye		

The submission was unanimously accepted by the board.

BD2010-03-2

Bob Simpson

Approval to Demolish and Remove Buildings 826, 847 and 870 at Cecil Field

Upon motion by Mr. Demetree and seconded by Mr. Jollivette, the board granted Approval to Demolish and Remove Buildings 826, 847 and 870 at Cecil Field.

The viva voce vote was as follows:

Weaver	Aye	Pass-Durham	Aye	Isaac	Aye	Kelly	Aye
Aikens	Aye	Demetree	Aye	Jollivette	Aye		

The submission was unanimously accepted by the board.

BD2010-03-3

Richard Rossi

Approval of Second Amendment to General Ground Lease Between the Jacksonville Aviation Authority and Alenia North America, Inc.

Upon motion by Mr. Demetree and seconded by Mr. Isaac, the board granted Approval of Second Amendment to General Ground Lease Between The Jacksonville Aviation Authority and Alenia North America, Inc.

The viva voce vote was as follows:

Weaver	Aye	Pass-Durham	Aye	Isaac	Aye	Kelly	Aye
Aikens	Aye	Demetree	Aye	Jollivette	Aye		

The submission was unanimously accepted by the board.

Approval of Minutes

Upon motion by Mr. Weaver and seconded by Dr. Aikens, the board approved the minutes of the February 18, 2010 Security Committee meeting and the February 22, 2010 Board of Directors meeting.

The viva voce vote was as follows:

Weaver	Aye	Pass-Durham	Aye	Isaac	Aye	Kelly	Aye
Aikens	Aye	Demetree	Aye	Jollivette	Aye		

The minutes were unanimously approved by the board.

Updates/Other Reports

Financial Update

Richard Rossi

Mr. Richard Rossi, CFO, provided an overview of the Unaudited Financial Report for five months ending February 28, 2010.

City Council Update

Councilman Bill Bishop

Councilman Bishop provided a quick update on the recent Citizens Planning Advisory Council (CPAC) meeting, and congratulated the board, Mr. Grossman and all involved in the Authority receiving a commercial spaceport license.

Board Communications

The next regularly scheduled Board of Directors meeting will be held on Monday, April 26, 2010 at 8:30 a.m. at the JAA Administrative Building, 3rd Floor, Ed Austin Board Room.

Adjournment

There being no further business to come before the Board of Directors, Chairman Deborah Pass-Durham adjourned the meeting at 9:10 am.

Approved April 26, 2010



MINUTES

Board of Directors Meeting
Admin. Bldg./Ed Austin Board Room
April 26, 2010

Chairman Deborah Pass-Durham called the April 26, 2010 Board of Directors meeting to order at 9:10am. The following were in attendance:

Mrs. Deborah Pass-Durham, Chairman
Chester Aikens DDS, Secretary
Mr. Ernie Isaac, Treasurer
Mr. Jack Demetree, Member
Mr. Ronald Weaver, Member
Mr. A. L. Kelly, Member
Mr. Steven Grossman, Executive Director/CEO
Mrs. Ernestine Moody-Robinson, Deputy Executive Director/COO
Mr. Richard Rossi, CFO
Councilman Bill Bishop, City Council Liaison
Mrs. Debra Braga, Office of the General Counsel
Mrs. Melissa Marcha'-Lee, Sr. Executive Assistant/Recording Secretary
A listing of all attendees is on file in the office of Recording Secretary.

CEO Report

Chairman Pass-Durham called on Mr. Steve Grossman for his CEO report.

Executive Director/CEO

Steve Grossman

- (1) Update on state legislative session
- (2) Update on security director position
- (3) Newest flight services

Mr. Grossman began his report by commenting on the continuing legislative efforts to obtain a concurrency exemption for Cecil Field, allowing us to assemble and manufacture (we currently can store and repair only). Also, he advised the board that a final candidate selection will be made this week for the new security director and he will communicate that selection to everyone. Lastly, he advised that American Airlines has started new service to Chicago, and AirTran Airways will soon be offering new

service to Baltimore - we are seeing traffic growth with AirTran and continue to pursue service to Puerto Rico.

After answering questions from the board members, Mr. Grossman advised that this concluded his report.

Old Business

There was no discussion of any old business.

New Business **Submissions**

BD2010-4-1

Todd Lindner

Delegation of Authority to the Executive Director/CEO to Sign Federal Aviation Administration (FAA) & Florida Department of Transportation (FDOT) Grants

Upon motion by Mr. Isaac and seconded by Dr. Aikens, the board granted Delegation of Authority to the Executive Director/CEO to Sign Federal Aviation Administration (FAA) & Florida Department of Transportation (FDOT) Grants.

The viva voce vote was as follows:

Weaver	Aye	Pass-Durham	Aye	Isaac	Aye
Aikens	Aye	Demetree	Aye	Kelly	Aye

The submission was unanimously accepted by the board.

BD2010-4-2

Ernestine Moody-Robinson

Agreement Between the Jacksonville Aviation Authority and The Florida State Fraternal Order of Police, Inc. October 2009 Through September 20, 2012

Upon motion by Mr. Demetree and seconded by Mr. Weaver, the board approved the Agreement Between the Jacksonville Aviation Authority and The Florida State Fraternal Order of Police, Inc. October 2009 Through September 20, 2012.

The viva voce vote was as follows:

Weaver	Aye	Pass-Durham	Aye	Isaac	Aye
Aikens	Aye	Demetree	Aye	Kelly	Aye

The submission was unanimously accepted by the board.

Agreement Between The Jacksonville Aviation Authority and The Florida State Fraternal Order of Police, Inc. (FOP 85A) October 2009 through September 2012

Upon motion by Mr. Isaac and seconded by Mr. Kelly, the board approved the Agreement Between the Jacksonville Aviation Authority and The Florida State Fraternal Order of Police, Inc. (FOP 85A) October 2009 through September 2012.

The viva voce vote was as follows:

Weaver	Aye	Pass-Durham	Aye	Isaac	Aye
Aikens	Aye	Demetree	Aye	Kelly	Aye

The submission was unanimously accepted by the board. Mr. Grossman commended Mrs. Moody-Robinson and Mrs. Cyndi Rooks, Sr. Employee Relations Manager on a great job done, and Gary Evans, FOP Representative, on the way the union negotiations were handled.

Approval of Minutes

Upon motion by Mr. Demetree and seconded by Mr. Weaver, the board approved the minutes of the March 22, 2010 Board of Directors meeting, to include the correction noted by Councilman Bill Bishop, City Council Liaison as to the meaning of the abbreviation CPAC (it is Citizens Planning Advisory Council).

The viva voce vote was as follows:

Weaver	Aye	Pass-Durham	Aye	Isaac	Aye
Aikens	Aye	Demetree	Aye	Kelly	Aye

The minutes were unanimously approved by the board.

Updates/Other Reports

Financial Update

Richard Rossi

Mr. Richard Rossi, CFO, provided an overview of the Unaudited Financial Report for six months ending March 31, 2010. Mr. Rossi pointed out that for this period of time, accounts receiveable was at its best point in company history.

City Council Update

Councilman Bill Bishop

Councilman Bishop advised that there was nothing aviation-related to report from the council.

Board Communications

Chairman Pass-Durham announced that the next regularly scheduled Board of Directors meeting was to be held June 28, 2010, however due to a scheduling conflict it will now be held one week earlier, on Monday, June 21, 2010, at 8:30 a.m. at the JAA Administrative Building, 3rd Floor, Ed Austin Board Room. Also, Chairman Pass-Durham thanked Tony Cugno (Aviation Director) Debbie Jones (Community Relations Administrator) and Melissa Marcha'-Lee (Sr. Executive Assistant) for their hard work in coordinating a wonderful tour recently for UNF college students, advising that everyone thoroughly enjoyed themselves and came away with an appreciation and understanding of the aviation industry.

Adjournment

There being no further business to come before the Board of Directors, Chairman Deborah Pass-Durham adjourned the meeting at 9:30 am.

Approved May 24, 2010



MINUTES

Board of Directors Meeting
Admin. Bldg./Ed Austin Board Room
May 24, 2010

Chairman Deborah Pass-Durham called the May 24, 2010 Board of Directors meeting to order at 8:35am. The following were in attendance at the call to order:

Mrs. Deborah Pass-Durham, Chairman
Mr. Cyrus Jollivette, Vice Chairman
Chester Aikens DDS, Secretary
Mr. Jack Demetree, Member
Mr. A. L. Kelly, Member
Mr. Steven Grossman, Executive Director/CEO
Mr. Richard Rossi, CFO
Mrs. Debra Braga, Office of the General Counsel
Mrs. Melissa Marcha'-Lee, Sr. Executive Assistant/Recording Secretary
A listing of all attendees is on file in the office of Recording Secretary.

CEO Report

Chairman Pass-Durham called on Mr. Steve Grossman for his CEO report.

Executive Director/CEO

Steve Grossman

- (1) Introduction of new security director
- (2) New JIA Tenant
- (3) Legislation signing
- (4) Cecil tenant groundbreaking
- (5) TPC update
- (6) National Transportation Week

Mr. Grossman began his report by introducing and welcoming Mr. Wayne Clark, our new Director of Aviation Security. He detailed Mr. Clark's work history and described what his duties will be here at JAA, and advised that he joins us on June 14, 2010. Mr. Grossman further advised that a new maintenance tenant, AVMAX, headquartered in Canada, will be with Signature Flight Support Services and will employ approximately 100 people. Next, Mr. Grossman advised that the Governor had recently signed the concurrency exemption legislation for Cecil Field, allowing us to assemble and manufacture, in addition to storing and repairing. Also at Cecil, he advised that our tenant LSI will be holding a groundbreaking event on June 1, 2010 for their new edition. Mr. Grossman shared information on the

recent TPC event, advising that Mr. Paul Azinger held a successful book signing/selling, passenger traffic was up 11% with 24% more bags (zero were missed), average TSA wait time was 8 minutes and retail sales were up 4% from last year's event – also, a number of corporate airport executives were in town for the event. Lastly, Mr. Grossman advised that the Authority participated in the recent National Transportation Week and directed the group to the various posters around the room, which were drawn by local school children.

After answering questions from the board members, Mr. Grossman advised that this concluded his report.

Old Business

There was no discussion of any old business.

New Business **Submissions**

BD2010-5-1

Todd Lindner

Increase in Budget Authority and Budget Transfer for the Design and Construction of the JIA Airfield Lighting Rehab (J2007-02 Ph IV)

Upon motion by Mr. Jollivette and seconded by Dr. Aikens, the board granted the Increase in Budget Authority and Budget Transfer for the Design and Construction of the JIA Airfield Lighting Rehab (J2007-02 Ph IV).

The viva voce vote was as follows:

Aikens	Aye	Pass-Durham	Aye	Jollivette	Aye
Kelly	Aye	Demetree	Aye		

The submission was unanimously accepted by the board.

Board member Ronald Weaver and Councilman Bill Bishop arrived and joined the meeting at 8:50a, having been delayed by a morning highway event that halted traffic.

BD2010-5-2

Susan Sallet

Fourth Amendment to the Airport Baggage Cart Concession Agreement between Jacksonville Aviation Authority (“JAA”) and Smarte Carte, Inc. (“Smarte Carte”)

Upon motion by Dr. Aikens and seconded by Mr. Kelly, the board approved the Fourth Amendment to the Airport Baggage Cart Concession Agreement between Jacksonville Aviation Authority (“JAA”) and Smarte Carte, Inc. (“Smarte Carte”).

The viva voce vote was as follows:

Weaver	Aye	Pass-Durham	Aye	Jollivette	Aye
Aikens	Aye	Demetree	Aye	Kelly	Aye

The submission was unanimously accepted by the board.

Board Secretary Chester Aikens departed the meeting at 8:55a to attend a medical meeting that could not be rescheduled.

BD2010-5-3

Steve Grossman

Authorization and Approval of Jacksonville Aviation Authority Employee Incentive Plan

Board Treasurer Ernie Isaac arrived at 9:00a and joined the meeting (having been delayed by the aforementioned traffic issue).

Upon motion by Mr. Weaver and seconded by Mr. Kelly, the board granted Authorization and Approval of the Jacksonville Aviation Authority Employee Incentive Plan.

The viva voce vote was as follows:

Weaver	Aye	Pass-Durham	Aye	Jollivette	Aye
Isaac	Aye	Demetree	Aye	Kelly	Aye

The submission was unanimously accepted by the board.

Approval of Minutes

Upon motion by Mr. Weaver and seconded by Mr. Demetree, the board approved the minutes of the April 26, 2010 Board of Directors meeting.

The viva voce vote was as follows:

Weaver	Aye	Pass-Durham	Aye	Jollivette	Aye
Isaac	Aye	Demetree	Aye	Kelly	Aye

The minutes were unanimously approved by the board.

Updates/Other Reports

Financial Update

Richard Rossi

Mr. Richard Rossi, CFO, provided an overview of the Unaudited Financial Report for seven months ending April 30, 2010.

City Council Update

Councilman Bill Bishop

Chairman Pass-Durham asked Councilman Bishop for his perspective on how we are doing – he cited many issues facing the council and addressed questions from the board members.

Board Communications

Chairman Pass-Durham reminded the board members that the June meeting will be held one week earlier, on Monday, June 21, 2010, at 8:30 a.m. at the JAA Administrative Building, 3rd Floor, Ed Austin Board Room.

Adjournment

There being no further business to come before the Board of Directors, Chairman Deborah Pass-Durham adjourned the meeting at 9:15 am.

Approved June 21, 2010



MINUTES
Board of Directors Meeting
Admin. Bldg./Ed Austin Board Room
June 21, 2010

Chairman Deborah Pass-Durham called the June 21, 2010 Board of Directors meeting to order at 9:05am, immediately following the adjournment of the Finance & Audit Committee meeting that was held at 8:30am. The following were in attendance at the call to order:

Mrs. Deborah Pass-Durham, Chairman
Mr. Cyrus Jollivette, Vice Chairman
Chester Aikens DDS, Secretary
Mr. Jack Demetree, Member
Mr. A. L. Kelly, Member
Mr. Ronald Weaver, Member
Mr. Steven Grossman, Executive Director/CEO
Mr. Richard Rossi, CFO
Mrs. Ernestine Moody-Robinson, COO
Mrs. Debra Braga, Office of the General Counsel
Mr. Bill Bishop, City Councilman
Mrs. Melissa Marcha'-Lee, Sr. Executive Assistant/Recording Secretary
A listing of all attendees is on file in the office of Recording Secretary.

Report from Finance & Audit Committee

Board Chairman Pass-Durham called upon Mr. Jack Demetree, Acting Committee Chairman, for a report from the committee. Mr. Demetree advised that the committee had met and reviewed the 2010-2011 operating and capital budget as presented by Mr. Rossi and Mr. Bob Molle', Director/Planning & Engineering.

Board Chairman Pass-Durham thanked Mr. Demetree for his report, and called for a motion on Submission #3, Proposed Operating and Capital budget for Fiscal Year Commencing October 1, 2010 and Ending September 30, 2011. Upon motion made by Chester Aikens and seconded by Ronald Weaver, the board approved the submission.

The viva voce vote was as follows:

Aikens	Aye	Pass-Durham	Aye	Jollivette	Aye
Kelly	Aye	Demetree	Aye	Weaver	Aye

The submission was unanimously accepted by the board.

CEO Report

Chairman Pass-Durham called on Mr. Grossman for his CEO report.

Executive Director/CEO

Steve Grossman

(1) Chamber trip to Shannon, Ireland

Mr. Grossman shared details of his recent trip to Shannon, Ireland with Ms. Barbara Halverstadt, JAA Manager/Development & Marketing and a delegation from the Chamber of Commerce to discuss, among other items, mutual air travel between the two cities. He advised that the group met with an interested Charter company, who agreed to work with Visit Jacksonville in the hopes of developing a golf charter.

After answering questions from the board members, Mr. Grossman advised that this concluded his report.

Old Business

There was no discussion of any old business. Mr. Jollivette brought up at this point a recent article he read regarding allegations of overcharging by The Oracle Company (our purchasing system). Mr. Grossman assured Mr. Jollivette that we would investigate as to how the allegations may pertain to JAA.

New Business **Submissions**

BD2010-6-1

Bob Simpson

Acceptance and Approval of Phase IV Property Transfer at Cecil Field from the Department of The Navy

Upon motion by Mr. Demetree and seconded by Dr. Aikens, the board granted the Acceptance and Approval of Phase IV Property Transfer at Cecil Field from the Department of The Navy.

The viva voce vote was as follows:

Aikens	Aye	Pass-Durham	Aye	Jollivette	Aye
Kelly	Aye	Demetree	Aye	Weaver	Aye

The submission was unanimously accepted by the board.

BD2010-6-2

Steve Grossman

Adoption and Approval of Jacksonville Aviation Authority Local Preference Policy

Upon motion by Dr. Aikens and seconded by Mr. Demetree, the board granted the Adoption and Approval of Jacksonville Aviation Authority Local Preference Policy as presented by Mr. Grossman and Mrs. Monica Frazier, Procurement Department Manager. The board requested a status report of the program in nine months.

The viva voce vote was as follows:

Weaver	Aye	Pass-Durham	Aye	Demetree	Opposed
Aikens	Aye	Jollivette	Aye	Kelly	Aye

BD2010-6-3

Richard Rossi

Proposed Operating and Capital Budget for Fiscal Year Commencing October 1, 2010 and ending September 30, 2011

This submission was previously motioned, seconded and approved earlier in the meeting.

BD2010-6-4

Chip Seymour

Acceptance of Florida Department of Transportation (FDOT) Supplemental Joint Participating Agreement (JPA) for the Design and Overlay of Runway 5/23 at Craig Airport

Upon motion by Mr. Weaver and seconded by Dr. Aikens, the board approved the Acceptance of Florida Department of Transportation (FDOT) Supplemental Joint Participating Agreement (JPA) for the Design and Overlay of Runway 5/23 at Craig Airport.

The viva voce vote was as follows:

Weaver	Aye	Pass-Durham	Aye	Demetree	Aye
Aikens	Aye	Jollivette	Aye	Kelly	Aye

The submission was unanimously accepted by the board.

Approval of Minutes

Upon motion by Mr. Weaver and seconded by Mr. Jollivette, the board approved the minutes of the May 24, 2010 Board of Directors meeting.

The viva voce vote was as follows:

Weaver	Aye	Pass-Durham	Aye	Jollivette	Aye
Aikens	Aye	Demetree	Aye	Kelly	Aye

The minutes were unanimously approved by the board

Updates/Other Reports

Financial Update

Richard Rossi

Mr. Richard Rossi, CFO, provided an overview of the Unaudited Financial Report for eight months ending May 31, 2010.

City Council Update

Councilman Bill Bishop

Councilman Bishop advised that this would be his last meeting, as new council assignments will be made soon. He stated that he has enjoyed his time as the Council Liaison to JAA and thinks we are doing great work.

Board Communications

Chairman Pass-Durham reminded the board members that the July meeting will be held on Monday, July 26, 2010, at 8:30 a.m. at the JAA Administrative Building, 3rd Floor, Ed Austin Board Room.

Adjournment

There being no further business to come before the Board of Directors, Chairman Deborah Pass-Durham adjourned the meeting at 10:00 am.



MINUTES
Board of Directors Meeting
Admin. Bldg./Ed Austin Board Room
July 26, 2010

Chairman Deborah Pass-Durham called the July 26, 2010 Board of Directors meeting to order at 8:35am. The following were in attendance at the call to order:

Mrs. Deborah Pass-Durham, Chairman
Chester Aikens DDS, Secretary
Mr. Ernie Isaac, Treasurer
Mr. Jack Demetree, Member
Mr. A. L. Kelly, Member
Mr. Ronald Weaver, Member
Mr. Steven Grossman, Executive Director/CEO
Mr. Richard Rossi, CFO
Mrs. Ernestine Moody-Robinson, COO
Mrs. Debra Braga, Office of the General Counsel
Mrs. Melissa Marcha'-Lee, Sr. Executive Assistant/Recording Secretary
A listing of all attendees is on file in the office of Recording Secretary.

CEO Report

Chairman Pass-Durham called on Mr. Grossman for his CEO report.

Executive Director/CEO

Steve Grossman

- (1) 2010-2011 City Council Liaison
- (2) Concessions Program

Mr. Grossman advised that our 2010-2011 City Council Liaison is Ronnie Fussell and, while he could not attend today's meeting, he said he is looking forward to working with the Aviation Authority. Mr. Grossman then called upon Mrs. Robin Camputaro who gave a report on the concessions program. After answering questions from the board members, Mr. Grossman advised that this concluded his report.

Old Business

There was no discussion of any old business.

New Business
Submissions

BD2010-07-01

Bob Simpson

Acceptance of a Cecil Field Development Strategy

Upon motion by Mr. Isaac and seconded by Dr. Aikens, the board accepted the Cecil Field Development Strategy.

The viva voce vote was as follows:

Aikens	Aye	Pass-Durham	Aye	Weaver	Aye
Kelly	Aye	Demetree	Aye	Isaac	Aye

The submission was unanimously accepted by the board.

BD2010-07-02

Susan Sallet

***Adoption of General Aviation Minimum Standards for Jacksonville International Airport (“JAX”),
Craig Municipal (“CRG”), Herlong (“HEG”) and Cecil Field (“VQQ”) Airports (“Airports”)
By the Board of Directors of the Jacksonville Aviation Authority (“JAA”)***

Upon motion by Dr. Aikens and seconded by Mr. Demetree, the board granted the Adoption of General Aviation Minimum Standards for Jacksonville International Airport (“JAX”), Craig Municipal (“CRG”), Herlong (“HEG”) and Cecil Field (“VQQ”) Airports (“Airports”) By the Board of Directors of the Jacksonville Aviation Authority (“JAA”).

The viva voce vote was as follows:

Weaver	Aye	Pass-Durham	Aye	Kelly	Aye
Aikens	Aye	Demetree	Aye	Isaac	Aye

The submission was unanimously accepted by the board.

BD2010-07-03

Richard Rossi

***Approval of Operation and Management Agreement between the Jacksonville Aviation Authority
and The Florida State College at Jacksonville and the Operation and Management Agreement
Between the Jacksonville Aviation Authority and Flightstar Aircraft Services, Inc.***

Upon motion by Mr. Isaac and seconded by Mr. Kelly, the board granted Approval of Operation and Management Agreement between the Jacksonville Aviation Authority and The Florida State College

at Jacksonville and the Operation and Management Agreement Between the Jacksonville Aviation Authority and Flightstar Aircraft Services, Inc.

The viva voce vote was as follows:

Weaver	Aye	Pass-Durham	Aye	Kelly	Aye
Aikens	Aye	Demetree	Aye	Isaac	Aye

The submission was unanimously accepted by the board.

Approval of Minutes

Upon motion by Dr. Aikens and seconded by Mr. Isaac, the board approved the minutes of both the Finance and Audit Committee meeting and the Board of Directors meeting, held on June 21, 2010.

The viva voce vote was as follows:

Weaver	Aye	Pass-Durham	Aye	Kelly	Aye
Aikens	Aye	Demetree	Aye	Isaac	Aye

The minutes were unanimously approved by the board

Updates/Other Reports

Financial Update

Richard Rossi

Mr. Richard Rossi, CFO, provided an overview of the Unaudited Financial Report for nine months ending June 30, 2010. He noted that June was the 3rd largest month for enplanements in the company's history. He then called upon Ms. Susan Sallet and Mrs. Robin Camputaro, who introduced the tenants that were in the audience for the minimum standards and concessions reports.

City Council Update

Councilman Ronnie Fussell

Councilman Fussell was not in attendance.

Board Communications

Chairman Pass-Durham reminded the board members that the August meeting will be held on Monday, August 23, 2010, at 8:30 a.m. at the JAA Administrative Building, 3rd Floor, Ed Austin Board Room.

Adjournment

There being no further business to come before the Board of Directors, Chairman Deborah Pass-Durham adjourned the meeting at 9:40am.



MINUTES

Board of Directors Meeting
Admin. Bldg./Ed Austin Board Room
August 23, 2010

Chairman Deborah Pass-Durham called the August 23, 2010 Board of Directors meeting to order at 8:35am. The following were in attendance at the call to order:

Mrs. Deborah Pass-Durham, Chairman
Chester Aikens DDS, Secretary
Mr. Ernie Isaac, Treasurer
Mr. Jack Demetree, Member
Mr. A. L. Kelly, Member
Mr. Steven Grossman, Executive Director/CEO
Mr. Richard Rossi, CFO
Mrs. Ernestine Moody-Robinson, COO
Mrs. Debra Braga, Office of the General Counsel
Mrs. Melissa Marcha'-Lee, Sr. Executive Assistant/Recording Secretary
A listing of all attendees is on file in the office of Recording Secretary.

CEO Report

Chairman Pass-Durham called on Mr. Grossman for his CEO report.

Executive Director/CEO

Steve Grossman

- (1) Recognition of recent SHRM award winner Miriam Soto
- (2) Registered and preferred traveler programs
- (3) Award received at recent FAC conference
- (4) Executive conference room at airport

Mr. Grossman congratulated Miriam Soto, our Employee Relations Coordinator, on winning the recent HR Professional of the Year award in our employee size category from the Society of Human Resources Management, advising that she had been nominated by one of her fellow employees here at JAA. Also, Mr. Grossman advised that JAA is planning the return of the registered and preferred traveler programs, more information will follow in the months to come. Further, Mr. Grossman advised that JAA had won an award at the recent Florida Airports Council annual meeting, the Commercial Services Airport Project Award for Concourses A & C – he thanked and congratulated the Planning & Engineering Department on the success of the project and to all that are involved in the maintenance. Lastly, Mr. Grossman called on Bryan Long, Customer Service Manager, who gave a presentation of the new executive conference room at the terminal. After answering questions from the board members, Mr. Grossman advised that this concluded his report.

Old Business

There was no discussion of any old business.

Mr. Jollivette joined the meeting at this point.

New Business **Submissions**

BD2010-08-01

Susan Sallet

Approval of an Option Agreement between the Jacksonville Aviation Authority and Embraer Aircraft Holding, Inc.

Upon motion by Mr. Demetree and seconded by Mr. Isaac, the board granted Approval of an Option Agreement between the Jacksonville Aviation Authority and Embraer Aircraft Holding, Inc..

The viva voce vote was as follows:

Aikens	Aye	Pass-Durham	Aye	Jollivette	Aye
Kelly	Aye	Demetree	Aye	Isaac	Aye

The submission was unanimously accepted by the board.

BD2010-08-02

Richard Rossi

Approval of First Amendment to Ground Lease Agreement between the Jacksonville Aviation Authority and Florida State College at Jacksonville

Upon motion by Mr. Isaac and seconded by Mr. Kelly, the board granted Approval of First Amendment to Ground Lease Agreement between the Jacksonville Aviation Authority and Florida State College at Jacksonville.

The viva voce vote was as follows:

Jollivette	Aye	Pass-Durham	Aye	Kelly	Aye
Aikens	Aye	Demetree	Aye	Isaac	Aye

The submission was unanimously accepted by the board.

Councilman Ronnie Fussell joined the meeting at this point.

BD2010-08-03

Richard Rossi

Approval of Operating and Lease Agreement between the Jacksonville Aviation Authority and the United States Navy for Lease of the Hangar 880 Complex at Cecil Field

Upon motion by Mr. Isaac and seconded by Mr. Demetree, the board granted Approval of Operating and Lease Agreement between the Jacksonville Aviation Authority and the United States Navy for Lease of the Hangar 880 Complex at Cecil Field.

The viva voce vote was as follows:

Jollivette	Aye	Pass-Durham	Aye	Kelly	Aye
Aikens	Aye	Demetree	Aye	Isaac	Aye

The submission was unanimously accepted by the board.

BD2010-08-04

Todd Lindner

Increase in Budget Authority and Budget Transfer for the Design & Construction of Runway 18L/36R Rehabilitation at Cecil Field (F2010-01)

Upon motion by Mr. Jollivette and seconded by Dr. Aikens, the board approved the Increase in Budget Authority and Budget Transfer for the Design & Construction of Runway 18L/36R Rehabilitation at Cecil Field (F2010-01).

The viva voce vote was as follows:

Jollivette	Aye	Pass-Durham	Aye	Kelly	Aye
Aikens	Aye	Demetree	Aye	Isaac	Aye

The submission was unanimously accepted by the board.

BD2010-08-05

Steve Grossman

Revision of the Corporate By-Laws

Upon motion by Mr. Demetree and seconded by Dr. Aikens, the board approved the Revision of the Corporate By-Laws.

The viva voce vote was as follows:

Jollivette	Aye	Pass-Durham	Aye	Kelly	Aye
Aikens	Aye	Demetree	Aye	Isaac	Aye

The submission was unanimously accepted by the board.

BD2010-08-06

Davey Jones

Landscape Maintenance Agreement w/FDOT

Upon motion by Mr. Isaac and seconded by Mr. Kelly, the board granted approval of the Landscape Maintenance Agreement w/FDOT.

The viva voce vote was as follows:

Jollivette	Aye	Pass-Durham	Aye	Kelly	Aye
Aikens	Aye	Demetree	Aye	Isaac	Aye

The submission was unanimously accepted by the board.

BD2010-08-07

Todd Lindner

Acceptance of the Florida Department of Transportation Joint Participation Agreement (JPA) for the Design & Construction of the Runway 18L/36R Rehab at Cecil Field (F2010-01)

Upon motion by Mr. Jollivette and seconded by Dr. Aikens, the board granted Acceptance of the Florida Department of Transportation Joint Participation Agreement (JPA) for the Design & Construction of the Runway 18L/36R Rehab at Cecil Field (F2010-01).

The viva voce vote was as follows:

Jollivette	Aye	Pass-Durham	Aye	Kelly	Aye
Aikens	Aye	Demetree	Aye	Isaac	Aye

The submission was unanimously accepted by the board.

Approval of Minutes

Upon motion by Mr. Isaac and seconded by Mr. Kelly, the board approved the minutes of the July 26, 2010 Board of Directors meeting.

The viva voce vote was as follows:

Jollivette	Aye	Pass-Durham	Aye	Kelly	Aye
Aikens	Aye	Demetree	Aye	Isaac	Aye

The minutes were unanimously approved by the board.

Updates/Other Reports

Financial Update

Richard Rossi

Mr. Richard Rossi, CFO, provided an overview of the Unaudited Financial Report for ten months ending July 31, 2010.

City Council Update

Councilman Ronnie Fussell

Chairman Pass-Durham welcomed Councilman Fussell, who stated that he was looking forward to working with JAA in the coming year as our Council Liaison. Mr. Fussell commented on our recent budget approval by the Council Finance Committee, saying it went smoothly and quickly.

Board Communications

Chairman Pass-Durham reminded the board members that the September meeting will be held on Monday, September 20, 2010 (having been changed from the 27th), at 8:30 a.m. at the JAA Administrative Building, 3rd Floor, Ed Austin Board Room.

Adjournment

There being no further business to come before the Board of Directors, Chairman Deborah Pass-Durham adjourned the meeting at 9:20am.

Approved September 20, 2010



MINUTES

Board of Directors Meeting
Admin. Bldg./Ed Austin Board Room
September 20, 2010

Chairman Deborah Pass-Durham called the September 20, 2010 Board of Directors meeting to order at 8:30am. The following were in attendance at the call to order:

Mrs. Deborah Pass-Durham, Chairman
Mr. Cyrus Jollivette, Vice Chairman
Chester Aikens DDS, Secretary
Mr. Ernie Isaac, Treasurer
Mr. A. L. Kelly, Member
Mr. Ronald Weaver, Member
Mr. Steven Grossman, Executive Director/CEO
Mrs. Ernestine Moody-Robinson, COO
Mrs. Debra Braga, Office of the General Counsel
Mrs. Melissa Marcha'-Lee, Sr. Executive Assistant/Recording Secretary
A listing of all attendees is on file in the office of Recording Secretary.

CEO Report

Chairman Pass-Durham called on Mr. Grossman for his CEO report.

Executive Director/CEO

Steve Grossman

- (1) Safety & Security Division Reorganization Plan
- (2) Wings 'N Wheels at Craig Airport 9-25-10
- (3) Executive Conference Room at airport

Mr. Grossman called on Mr. Wayne Clark, Director of Aviation Security, to present his reorganization plan. Mr. Clark discussed his slide presentation describing his division as being divided into two sections - Police Operations, lead by Lieutenant Mark Stevens and Police Regulatory, lead by Lieutenant Paul Kemp, and both were introduced by Mr. Clark. Mr. Clark then answered questions from the board members. Mr. Kelly asked for a copy of the position descriptions of the proposed new positions and also asked to review Mr. Clark's goals. Next, Mr. Grossman reminded everyone about the upcoming Wings 'N Wheels event on Sept. 25th, stating that attendance is expected to be between 5,000 and 8,000 guests. Lastly, Mr. Grossman stated that an opening reception for the new executive conference room at the terminal had been held on Sept. 16th, and we will host in the conference room the Chamber leadership group during their departure for the upcoming leadership trip on October 12th.

Mr. Grossman advised that this concluded his report.

Old Business

There was no discussion of any old business.

New Business **Submissions**

BD2010-09-01

Steve Grossman

Approval of Timber Management Services Agreement between the Jacksonville Aviation Authority (“JAA”) and the Forestry Company (“Consultant”), a Florida Corporation

Upon motion by Mr. Weaver and seconded by Mr. Isaac, the board granted Approval of the Timber Management Services Agreement between the Jacksonville Aviation Authority (“JAA”) and the Forestry Company (“Consultant”), a Florida Corporation

The viva voce vote was as follows:

Aikens	Aye	Pass-Durham	Aye	Jollivette	Aye
Kelly	Aye	Weaver	Aye	Isaac	Aye

The submission was unanimously accepted by the board.

Approval of Minutes

Upon motion by Mr. Isaac and seconded by Mr. Kelly, the board approved the minutes of the August 23, 2010 Board of Directors meeting.

The viva voce vote was as follows:

Jollivette	Aye	Pass-Durham	Aye	Kelly	Aye
Aikens	Aye	Weaver	Aye	Isaac	Aye

The minutes were unanimously approved by the board.

Updates/Other Reports

Financial Update

Jill Schneider, Sr. Accountant

Mrs. Jill Schneider, Sr. Accountant (presenting for Richard Rossi), provided an overview of the Unaudited Financial Report for eleven months ending August 31, 2010.

City Council Update

Councilman Ronnie Fussell

Councilman Fussell was not in attendance due to a prior commitment.

Report from the Nominating Committee

Mr. Weaver, Chairman of the Nominating Committee, advised that the committee had met and presents the following slate of officers for the 2010-2011 term:

Mr. Ernie Isaac, Chairman
Mr. Jack Demetree, Vice Chairman
Mr. A. L. Kelly, Secretary
Chester Aikens, DDS, Treasurer

Dr. Aikens made a motion to accept the slate as presented, seconded by Mr. Kelly. Discussion ensued, then Mr. Jollivette made a motion to amend the original motion and proposed the following slate of officers, said motion seconded by Dr. Aikens:

Mr. Ernie Isaac, Chairman
Chester Aikens, DDS, Vice Chairman
Mr. A.L. Kelly, Secretary
Mr. Jack Demetree, Treasurer

Board Chairman Pass-Durham called for a vote on the motion to amend, which was unanimously approved by the board. The viva voce vote was as follows:

Jollivette	Aye	Pass-Durham	Aye	Kelly	Aye
Aikens	Aye	Weaver	Aye	Isaac	Aye

Board Chairman Pass-Durham called for a vote on the main motion as amended, which was unanimously approved by the board. The following slate of officers was elected for the 2010-2011 board term:

Mr. Ernie Isaac, Chairman
Chester Aikens, DDS, Vice Chairman
Mr. A. L. Kelly, Secretary
Mr. Jack Demetree, Treasurer

The viva voce vote was as follows:

Jollivette	Aye	Pass-Durham	Aye	Kelly	Aye
Aikens	Aye	Weaver	Aye	Isaac	Aye

Board Communications

Chairman Pass-Durham reminded the board members that the October meeting will be held on Monday, October 25, 2010 at 8:30 a.m. at the JAA Administrative Building, 3rd Floor, Ed Austin Board Room.

Adjournment

There being no further business to come before the Board of Directors, Chairman Deborah Pass-Durham adjourned the meeting at 9:15am.



MINUTES

Board of Directors Meeting
Admin. Bldg./Ed Austin Board Room
October 25, 2010

Chairman Ernie Isaac called the October 25, 2010 Board of Directors meeting to order at 8:30am. The following were in attendance at the call to order:

Mr. Ernie Isaac, Chairman
Dr. Chester Aikens, Vice Chairman
Mr. A. L. Kelly, Secretary
Mr. Jack Demetree, Treasurer
Mrs. Deborah Pass-Durham, Member
Mr. Ronald Weaver, Member
Mr. Cyrus Jollivette, Member
Mr. Steven Grossman, Executive Director/CEO
Mrs. Ernestine Moody-Robinson, COO
Mr. Richard Rossi, CFO
Mrs. Debra Braga, Office of the General Counsel
Mr. Ronnie Fussell, City Councilman
Mrs. Melissa Marcha' -Lee, Sr. Executive Assistant/Recording Secretary
A listing of all attendees is on file in the office of Recording Secretary.

Chairman Isaac called on Mr. Wayne Clark, Director of Aviation Security, to lead the group in reciting the pledge of allegiance.

Chairman Isaac recognized past chair Mrs. Deborah Pass-Durham for her outstanding service during the past year and presented her with a plaque citing JAA's appreciation for her term as Chairman of the Board.

CEO Report

Chairman Isaac called on Mr. Grossman for his CEO report.

Executive Director/CEO

Steve Grossman

- (1) Monthly employee recognition program
- (2) Wings 'N Wheels recognition
- (3) ACI annual conference
- (4) Connector bridge construction update
- (5) New air service

Mr. Grossman advised that via a request of the chair, JAA has instituted a new Employee of the Month program and he recognized our first monthly winner, for September - Mabel West, an eight year employee of JAA on the custodial staff. Mr. Grossman and Chairman Isaac presented Mabel with a certificate and thanked her for her service and dedication. Mabel thanked JAA for being recognized, saying that she enjoys her job very much and appreciates being commended. Next, Mr. Grossman reported that the Wings 'N Wheels event held on Sept. 25th at Craig Airport was a huge success, advising that over 5,000 people attended. He recognized two of the staff members that were in attendance, Ms. Tiffany Gillem, Airport Manager and Mr. James Moffit, GA Specialist, and presented a plaque of appreciation to them, thanking the entire Craig staff and volunteers for an outstanding job. Mr. Grossman next reported on the recent ACI annual conference he attended in Pittsburgh, stating that the main focus was on challenges in security. Mr. Grossman then gave a construction update on the new connector bridge at the terminal, stating that it is partially open and remains on target for the expected completion date of late November. He congratulated the engineering staff on keeping the project on track and on budget. Lastly, Mr. Grossman shared the news of JetBlue adding new service to Puerto Rico that begins in May of next year.

Mr. Grossman advised that this concluded his report.

Old Business

There was no discussion of any old business.

New Business **Submissions**

BD2010-10-01

Susan Sallet

Approval of the Amended and Restated Option Agreement between Jacksonville Aviation Authority and Embraer Aircraft Holding, Inc.

Upon motion made by Mr. Demetree and seconded by Mr. Kelly, the board granted Approval of the Amended and Restated Option Agreement between Jacksonville Aviation Authority and Embraer Aircraft Holding, Inc.

The viva voce vote was as follows:

Aikens	Aye	Pass-Durham	Aye	Jollivette	Aye	Demetree	Aye
Kelly	Aye	Weaver	Aye	Isaac	Aye		

The submission was unanimously approved by the board.

BD2010-10-02

Bob Simpson

Acceptance of Quitclaim Deed from City of Jacksonville for .47 Acres of Property at Cecil Field

Upon motion made by Mr. Jollivette and seconded by Mr. Demetree, the board granted Acceptance of Quitclaim Deed from City of Jacksonville for .47 Acres of Property at Cecil Field.

The viva voce vote was as follows:

Aikens	Aye	Pass-Durham	Aye	Jollivette	Aye	Demetree	Aye
Kelly	Aye	Weaver	Aye	Isaac	Aye		

The submission was unanimously accepted by the board.

BD2010-10-03

Richard Rossi

Approval of Interlocal Agreement between the Jacksonville Aviation Authority and the City of Jacksonville, Florida for Aircraft Rescue and Firefighting

Upon motion made by Dr. Aikens and seconded by Mr. Demetree, the board granted Approval of Interlocal Agreement between the Jacksonville Aviation Authority and the City of Jacksonville, Florida for Aircraft Rescue and Firefighting.

The viva voce vote was as follows:

Aikens	Aye	Pass-Durham	Aye	Jollivette	Aye	Demetree	Aye
Kelly	Aye	Weaver	Aye	Isaac	Aye		

The submission was unanimously approved by the board.

BD2010-10-04

Richard Rossi

Approval of First Amendment to Operating and Sublease Agreement for Hangar 825 between the Jacksonville Aviation Authority and the Boeing Company

BD2010-10-05

Richard Rossi

Approval of First Amendment to Operating and Sublease Agreement for Hangar 1820 between the Jacksonville Aviation Authority and the Boeing Company

BD2010-10-06

Richard Rossi

Approval of First Amendment to Operating and Sublease Agreement between the Jacksonville Aviation Authority and the Boeing Company for Hangar 67, Building 1823 at Cecil Field

Approval of Building Lease between the Jacksonville Aviation Authority and the Boeing Company for Hangar 312, Building 315 at Cecil Field

All four submissions (10-4, 5, 6 & 7) having been presented at one time, upon motion made by Mr. Weaver and seconded by Dr. Aikens, the board granted approval of submissions 10-04, 10-05, 10-06 and 10-07.

The viva voce vote was as follows:

Aikens	Aye	Pass-Durham	Aye	Jollivette	Aye	Demetree	Aye
Kelly	Aye	Weaver	Aye	Isaac	Aye		

The submissions were unanimously approved by the board.

Committee Appointments

Chairman Isaac announced his committee appointments for the 2010-2011 board term, as follows:

Finance & Audit Committee:

- Mr. Jack Demetree, Chairman
- Mrs. Deborah Pass-Durham
- Dr. Chester Aikens

Security Committee:

- Mr. Ronald Weaver, Chairman
- Mr. A. L. Kelly
- Mr. Jack Demetree

All members agreed to serve as appointed.

Approval of Minutes

Upon motion made by Mr. Weaver and seconded by Mr. Jollivette, the board approved the minutes of both the September 20, 2010 Nominating Committee and Board of Directors meetings.

The viva voce vote was as follows:

Jollivette	Aye	Pass-Durham	Aye	Kelly	Aye	Demetree	Aye
Aikens	Aye	Weaver	Aye	Isaac	Aye		

The minutes were unanimously approved by the board.

Updates/Other Reports

Financial Update

Richard Rossi, CFO

Mr. Richard Rossi provided an overview of the Unaudited Financial Report for twelve months ending September 30, 2010.

City Council Update

Councilman Ronnie Fussell

Councilman Fussell stated that JAA looks healthy and stable, and he's pleased to be our council liaison this year. As Chairman of the Public Health & Safety Commission, Councilman Fussell stated that he will be glad to assist with Airport Rescue & Firefighting issues. He further advised that the ethics legislation encumbering all authorities is being reviewed as possibly being entered back into the City's charter. Lastly, Councilman Fussell stated that he looks forward to working with JAA during this coming year.

Discussion of CEO Performance

Chairman Isaac stated that he believes Mr. Grossman has done an outstanding job during his first year – company morale and leadership are good, he is respected in the community and he has met his goals, all for which he is to be applauded. Chairman Isaac recommended no salary increase and recommended a 15% performance incentive. Motion was made by Mr. Demetree and seconded by Mr. Jollivette, and discussion ensued. Dr. Aikens inquired as to how the incentive percentage was determined, to which Chairman Isaac replied that it is stated in Mr. Grossman's contract that the board can award up to a 15% incentive. Dr. Aikens made a motion to amend the original motion and proposed that the percentage be reduced to 10%, there was no second to the motion.

Continuing with open discussion, Secretary Kelly and Councilman Fussell advised that other councilmen have shared with them their positive thoughts on Mr. Grossman's performance, echoing what Chairman Isaac has shared. Also, Chairman Isaac advised that the Mayor is very pleased with Mr. Grossman's performance and the role he has taken in the community.

Chairman Isaac called for a vote on the main motion of a 15% performance incentive, which was unanimously approved by the board.

The viva voce vote was as follows:

Jollivette	Aye	Pass-Durham	Aye	Kelly	Aye	Demetree	Aye
Aikens	Aye	Weaver	Aye	Isaac	Aye		

Board Communications

Chairman Isaac advised the board members that the November meeting will be held on Monday, November 22, 2010 at 8:30 a.m. at the JAA Administrative Building, 3rd Floor, Ed Austin Board Room.

Adjournment

There being no further business to come before the Board of Directors, Chairman Isaac adjourned the meeting at 9:30am.

Approved November 22, 2010



JAA
Jacksonville
Aviation
Authority

MINUTES

Board of Directors Meeting

Admin. Bldg./Ed Austin Board Room

November 22, 2010

Chairman Ernie Isaac called the November 22, 2010 Board of Directors meeting to order at 8:30am. The following were in attendance at the call to order:

Mr. Ernie Isaac, Chairman
Dr. Chester Aikens, Vice Chairman
Mr. A. L. Kelly, Secretary
Mr. Jack Demetree, Treasurer
Mrs. Deborah Pass-Durham, Member
Mr. Ronald Weaver, Member
Mr. Cyrus Jollivette, Member
Mr. Steven Grossman, Executive Director/CEO
Mrs. Ernestine Moody-Robinson, COO
Mr. Richard Rossi, CFO
Mrs. Debra Braga, Office of the General Counsel
Mr. Ronnie Fussell, City Councilman
Mrs. Melissa Marcha'-Lee, Sr. Executive Assistant/Recording Secretary
A listing of all attendees is on file in the office of Recording Secretary.

Chairman Isaac shared a blessing for the Thanksgiving holiday, then called on fellow board member A. L. Kelly to lead the group in reciting the pledge of allegiance.

CEO Report

Chairman Isaac called on Mr. Grossman for his CEO report.

Executive Director/CEO

Steve Grossman

- (1) Monthly employee recognition program
- (2) Branding presentation
- (3) Airline summit
- (4) Air service
- (5) TSA report

Mr. Grossman advised that our employee recognition this month focused on Mr. Francois Beuse, a long-time JAA ambassador and part-time (now full-time) employee in the customer service department. Mr. Grossman and Chairman Isaac presented Francois with a certificate and gift card, and thanked him for his dedication to JAA. Next, Mr. Grossman called upon Mrs. Rosa Beckett, Director of Marketing, to discuss the new branding campaign. She briefly explained the campaign



then called upon representatives from our marketing consultant, BIG Communications, who presented the new brand. Rosa then introduced the new website, stating that it was produced totally in-house and thanked Mr. Roberto Malvicino, our graphics designer, for all of his hard work on the site. After questions and discussion with the board, Mr. Weaver commended Mr. Grossman and the staff on the completion of the new branding and website. Mr. Grossman discussed the recent second annual airline summit, saying it was well-received and the comments have been very positive – he thanked Mrs. Barbara Halverstadt, Manager of Air Service Development, for all her time spent on the event. Further, he stated that Southwest and Delta will begin new air services to Denver and Miami, respectively, in 2011. Mr. Grossman reported that the new connector is on track to be fully open Nov. 23rd. Lastly, Mr. Grossman called upon Mr. Edward Goodwin, Federal Security Director with the TSA, who discussed the recently-instituted TSA scanning procedures.

Mr. Grossman advised that this concluded his report.

Old Business

There was no discussion of any old business.

New Business **Submissions**

BD2010-11-01

Richard Rossi

Approval of Fourth Amendment to Purchase and Sale Agreement between Jacksonville Aviation Authority and LT Industrial, LLC, a Georgia Limited Liability Company

Upon motion made by Dr. Aikens and seconded by Mr. Jollivette, the board granted Approval of Fourth Amendment to Purchase and Sale Agreement between Jacksonville Aviation Authority and LT Industrial, LLC, a Georgia Limited Liability Company.

The viva voce vote was as follows:

Aikens	Aye	Pass-Durham	Aye	Jollivette	Aye	Demetree	Aye
Weaver	Aye	Isaac	Aye	Kelly	(not present for the vote)		

The submission was unanimously approved by those board members present for the vote (Mr. Kelly momentarily stepped out of the room).



BD2010-11-02

Richard Rossi

Approval of Revised Terms of the Operation and Management Agreement between Jacksonville Aviation Authority and Flightstar Aircraft Services, Inc.

Upon motion made by Mrs. Pass-Durham and seconded by Mr. Weaver, the board granted Approval of Revised Terms of the Operation and Management Agreement between Jacksonville Aviation Authority and Flightstar Aircraft Services, Inc..

The viva voce vote was as follows:

Aikens	Aye	Pass-Durham	Aye	Jollivette	Aye	Demetree	Aye
Kelly	Aye	Weaver	Aye	Isaac	Aye		

The submission was unanimously accepted by the board.

Approval of Minutes

Upon motion made by Mr. Demetree and seconded by Dr. Aikens, the board approved the minutes of the October 25, 2010 Board of Directors meeting.

The viva voce vote was as follows:

Jollivette	Aye	Pass-Durham	Aye	Kelly	Aye	Demetree	Aye
Aikens	Aye	Weaver	Aye	Isaac	Aye		

The minutes were unanimously approved by the board.

Updates/Other Reports

Financial Update

Richard Rossi, CFO

Mr. Richard Rossi provided an overview of the Unaudited Financial Report for one month ending October 31, 2010.

City Council Update

Councilman Ronnie Fussell

Councilman Fussell shared greetings from Mr. Alan Mosley, FDOT District 2 Secretary. He further advised that the ethics legislation encumbering all authorities goes before Council on Nov. 23rd. Lastly, Councilman Fussell stated that the Authority is doing a great job.



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Board Communications

Chairman Isaac advised the board members that the December meeting will be held on its scheduled date of Tuesday, December 28, 2010 (Monday the 27th is a JAA holiday) at 8:30 a.m. at the JAA Administrative Building, 3rd Floor, Ed Austin Board Room. He wished everyone a Merry Christmas.

Adjournment

There being no further business to come before the Board of Directors, Chairman Isaac adjourned the meeting at 9:35am.

Approved December 28, 2010



MINUTES

Board of Directors Meeting

Admin. Bldg./Ed Austin Board Room

December 28, 2010

Chairman Ernie Isaac called the December 28, 2010 Board of Directors meeting to order at 8:30am. The following were in attendance at the call to order:

Mr. Ernie Isaac, Chairman
Mr. A. L. Kelly, Secretary
Mrs. Deborah Pass-Durham, Member
Mr. Ronald Weaver, Member
Mr. Steven Grossman, Executive Director/CEO
Mr. Richard Rossi, CFO
Mrs. Debra Braga, Office of the General Counsel
Mrs. Melissa Marcha'-Lee, Sr. Executive Assistant/Recording Secretary

A listing of all attendees is on file in the office of Recording Secretary.

Chairman called on Mr. Wayne Clark, Director of Aviation Security, to lead the group in reciting the pledge of allegiance.

CEO Report

Chairman Isaac called on Mr. Grossman for his CEO report.

Executive Director/CEO

Steve Grossman

- (1) Monthly employee recognition program
- (2) Charitable giving campaign
- (3) Fish fry
- (4) SMS grant

Mr. Grossman advised that our employee recognition this month focused jointly on Sgt. Richard Hern and Officer Richard Spivey of the public safety and security department. Mr. Grossman and Chairman Isaac presented Richard and Richard with certificates and gift cards, and thanked them for their service and dedication to JAA. Next, Mr. Grossman advised that our recent charitable giving campaign, lead by Sr. Executive Assistant Melissa Marcha'-Lee, was very successful - more than double last year's amount was raised this year and the number of givers almost tripled from last year. He advised that Melissa met with each department/office during a two month period and the response was overwhelming - he thanked Melissa very much for her efforts. Mr. Grossman then advised that the annual fish fry went very well and commended the organizing committee for a job well done. Lastly, Mr. Grossman provided an update on the SMS (safety management system) grant.

Mr. Grossman advised that this concluded his report.



Old Business

There was no discussion of any old business.

New Business Submissions

BD2010-12-01

Rusty Chandler

Cecil Airport Firing Range Lease Agreement Between JAA and Florida State College at Jacksonville

Upon motion made by Mrs. Pass-Durham and seconded by Mr. Weaver, the board granted approval of the Cecil Airport Firing Range Lease Agreement Between JAA and Florida State College at Jacksonville.

The viva voce vote was as follows:

Pass-Durham Aye Weaver Aye Isaac Aye Kelly Aye

The submission was unanimously approved by the board.

BD2010-12-02

Steve Grossman

First Amendment to the Amended and Restated Option Agreement between Jacksonville Aviation Authority ("JAA") and Embraer Aircraft Holding, Inc.

Upon motion made by Mr. Weaver and seconded by Mr. Kelly, the board granted approval of the First Amendment to the Amended and Restated Option Agreement between Jacksonville Aviation Authority ("JAA") and Embraer Aircraft Holding, Inc..

The viva voce vote was as follows:

Pass-Durham Aye Weaver Aye Isaac Aye Kelly Aye

The submission was unanimously approved by the board.



BD2010-12-03

Steve Grossman

Establish Project and Budget for Purchase of Equipment for Coating Facility at Cecil Field

Upon motion made by Mr. Weaver and seconded by Mr. Kelly, the board granted approval to Establish Project and Budget for Purchase of Equipment for Coating Facility at Cecil Field.

The viva voce vote was as follows:

Pass-Durham Aye Weaver Aye Isaac Aye Kelly Aye

The submission was unanimously approved by the board.

BD2010-12-04 (Walk-on Item)

Richard Rossi

Approval of Fifth Amendment to Purchase and Sale Agreement between Jacksonville Aviation Authority and LT Industrial, LLC, a Georgia limited liability company

Upon motion made by Mrs. Pass-Durham and seconded by Mr. Weaver, the board granted Approval of Fifth Amendment to Purchase and Sale Agreement between Jacksonville Aviation Authority and LT Industrial, LLC, a Georgia limited liability company.

The viva voce vote was as follows:

Pass-Durham Aye Weaver Aye Isaac Aye Kelly Aye

The submission was unanimously approved by the board.

Approval of Minutes

Upon motion made by Mr. Weaver and seconded by Mrs. Pass-Durham, the board approved the minutes of the November 22, 2010 Board of Directors meeting.

The viva voce vote was as follows:

Pass-Durham Aye Weaver Aye Isaac Aye Kelly Aye

The minutes were unanimously approved by the board.



Updates/Other Reports

Before hearing the updates and other reports, Mr. Isaac shared this message with the group: JAA is doing an outstanding job. We're an independent business and receive no tax dollars - if we don't receive revenue we will falter as would any other business.

Financial Update

Richard Rossi, CFO

Mr. Richard Rossi provided an overview of the Unaudited Financial Report for two months ending November 30, 2010.

City Council Update

Councilman Ronnie Fussell

Councilman Fussell was not present at the meeting.

Board Communications

Chairman Isaac called upon Mr. Ken Durkee, a tenant at Jacksonville Executive Airport (who had completed a speaker card), who spoke on the subject of the Authority's intent to enhance security at Jax Ex.

Chairman Isaac advised that for 2011, the meetings will continue on the 4th Monday of the month – the next meeting will be held on January 24, 2011 at 8:30 a.m. at the JAA Administrative Building, 3rd Floor, Ed Austin Board Room. He wished everyone a safe and happy new year.

Adjournment

There being no further business to come before the Board of Directors, Chairman Isaac adjourned the meeting at 9:15am.